



THE SPECIAL
ASSISTANT

OFFICE OF THE SECRETARY OF DEFENSE
1000 DEFENSE PENTAGON
WASHINGTON, DC 20301-1000

SEP 1 2010

MEMORANDUM FOR VICE CHAIRMAN OF THE JOINT CHIEFS OF STAFF
DIRECTOR, COST ASSESSMENT AND PROGRAM EVALUATION

SUBJECT: ASD Networks and Information Integration (NII) Disestablishment Working Group

On August 16, 2010, Secretary Gates issued a memorandum, "Department of Defense Efficiency Initiatives," establishing the Efficiencies Task Force (ETF) to oversee implementation of "Track Four" initiatives announced on August 9, 2010. As discussed, you will lead the NII Disestablishment Working Group, tasked to develop the implementation plan necessary to disestablish NII and J6. The primary guidance for this working group is below:

- The NII Disestablishment Implementation Plan should use the proposal briefed to and approved by Secretary Gates as a point of departure, to include:
 - Bolster the current Chief Information Officer (CIO) functions and transfer to Defense Information Systems Agency (DISA);
 - Transfer Command and Control functions in J-6, C2 Joint Forces Command, and NII to DISA;
 - Transfer of NII Information Assurance functions to Cyber Command;
 - Transfer of NII resourcing responsibilities to the Under Secretary of Defense (Comptroller); and
 - Transfer select Information Technology and Command, Control, and Communications acquisition functions to the Under Secretary of Defense for Acquisition, Technology, and Logistics.
- The implementation plan should retain only those NII and J6 functions and programs which remain relevant to current DoD missions and provide management value, and discontinue all others. NII and J6 functions identified for retention and transfer should be scrubbed and streamlined in a manner that constrains the growth of unnecessary overhead in receiving organizations.
- The final product should include a diagram of current NII and J6 functions, with associated manpower and resource levels, mapped against the proposed disposition of NII and J6 functions, with proposed manpower and resource requirements.
- The implementation plan should seek to accomplish the disestablishment of NII by March 30, 2011.

You should provide an interim update on your work by October 15, 2010 and a final plan by no later than December 15, 2010.

It is important to the success of this efficiency effort that the Working Groups use common data sources, consistent definitions, and similar formats so that the best decisions can be made. Therefore, the ETF will be a central source of data, definitions, and formats to facilitate this objective. Mr. James Briggs (James.Briggs@sd.mil) is your ETF liaison officer and



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Christian Marrone is the ETF Executive Director. The ETF will coordinate interim progress review timing and final outbrief meetings as appropriate.

I appreciate your willingness to take on this task, and expect your team to have the full support and cooperation of the Department as you embark on this important work.

A handwritten signature in black ink, appearing to read "Robert C. Ayres". The signature is fluid and cursive, with the first name "Robert" and last name "Ayres" clearly legible.