



# THE UNDER SECRETARY OF DEFENSE

3010 DEFENSE PENTAGON  
WASHINGTON, DC 20301-3010

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ACQUISITION,  
TECHNOLOGY  
AND LOGISTICS

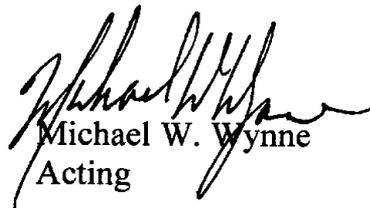
MEMORANDUM FOR DEPUTY UNDER SECRETARY OF DEFENSE (LOGISTICS  
AND MATERIEL READINESS)  
DEPUTY UNDER SECRETARY OF DEFENSE  
(INSTALLATIONS AND ENVIRONMENT)  
DIRECTOR, ACQUISITION RESOURCES AND ANALYSIS  
ASSISTANT SECRETARY OF THE ARMY  
(ACQUISITION, LOGISTICS AND TECHNOLOGY)  
ASSISTANT SECRETARY OF THE NAVY  
(RESEARCH, DEVELOPMENT AND ACQUISITION)  
ASSISTANT SECRETARY OF THE AIR FORCE  
(ACQUISITION)  
DIRECTORS, DEFENSE AGENCIES

SUBJECT: Common Adaptive Strategy

Our transformation of business systems and processes within the AT&L community continues to develop enterprise capabilities supporting the goal of achieving integrated and efficient acquisition and logistics processes. I have defined the Standard Procurement System (SPS) as the interim state solution for contracting activities. It is expected that all Military Service specific resource planning systems will interface with SPS and not duplicate SPS functionality. Each system should interface with SPS using a consistent process and common information.

I have tasked Defense Procurement and Acquisition Policy (DPAP) and Office of Logistics and Materiel Readiness (L&MR) to develop this common adaptive strategy. This effort will define and outline the strategy, with support and input from each Military Department and Defense Agency. A program plan outlining activities and milestones is due to my office by February 15, 2005, with subsequent bi-monthly progress reporting.

Please identify a representative to support this effort by January 28, 2005 to my action officer in DPAP, Ms. Gabrielle Ward, [gabrielle.ward@osd.mil](mailto:gabrielle.ward@osd.mil), 703-614-3883.

  
Michael W. Wynne  
Acting

